

# Strategic Directions and School Improvement Planning





#### **QUALITY CATHOLIC EDUCATION (QCE)**

Strategic Direction for Catholic Education in Western Australia at a system-wide level has undergone significant change and review in the past three years. An essential focus in this development of QCE has been in re-imagining of our operations and clarifying our shared understanding of our contemporary system priorities.

Essentially, our system is one of Schools and CEWA working together to realise the Vision for Catholic Education. In the modern, current day context this hinges on two vital elements - Connected Autonomy and Empathy for Context.

Our governance requirements through the Catholic Education Commission of WA and the Bishops Mandate, frame our Mission and work. CEWA Policies and accompanying Executive Directives also ensure the appropriate compliance and accountability towards delivering the highest standards education and care for our students in a Christ centred environment.

CECWA strategic directions and priorities provide the consistent overall framework whilst allowing individual schools, with empathy for their own context, to develop local priorities and improvement goals, through a regular process of cyclical review.

The development and implementation of these local priorities are critical to that notion of delivering quality educational outcomes for the local school community and its context.



## THE CATHOLIC SCHOOL IMPROVEMENT PLAN

### Improvement Priorities and Strategic Directions 2022 – 2025 for Chisholm Catholic College.

Chisholm Catholic College has developed through the last thirty-five years with a clear, strategic intent of continual improvement, focussed primarily on being a very good Catholic school. In the last decade this intent and purpose has been strengthened by articulated plans around Mission, Evangelisation, curriculum delivery and successful learning outcomes, care and wellbeing, and well serviced, quality educational facilities.

The most recent approach towards QCE that underpins this next period of strategic planning occurs via a range of improvement frameworks and indicators. A school's priorities for improvement will flow from engagement with these various improvement drivers, including:

- · Existing and past Annual School Improvement Plans
- School Cyclic Reviews
- Analysis of standardised testing and academic performance data (such as through WACE results, NAPLAN, etc.)
- Vision for Learning
- Dedicated priority improvement frameworks such as the Child Safe Framework, Aboriginal Education Improvement Mapping, Chisholm's Professional Formation and Development (PFD programme) for teaching staff, CEWA Leadership Programmes and CEWA Policy Framework and Executive Directives
- School Audit process and non-Government schools Registration process
- School Climate Surveys, feedback and goals
- Principal Reviews
- Planning days, staff formation days and professional learning opportunities
- Professional collaborations and discussions among staff and a range of objective and subjective observations of practice.

With due consideration for all of these aspects, our **school improvement priorities** for this next three to four-year period will concentrate on the following identified aspects –

#### 1. Continue to Enhance Faith Life and Culture and our Pastoral Care:

Chisholm continues to place the care and welfare of its students at the forefront of its educational priorities and every year seeks to improve pastoral care programmes and structures to support student wellbeing and development. The College is proud of its pastoral record and reputation built from strong practice and planned responses and structures that attend to its diverse and increasing needs.

Further, targeted programmes and responses are aimed at continuing and building upon our work with Aboriginal students and Aboriginal Education broadly within the College; further strengthening our Aboriginal Employment Strategy and initiatives; enhancing our spiritual and formational opportunities though the work of the College Ministry Team and Chaplain Father Ziggy; expanding and responding to the rapid growth in the area students requiring learning support; with mental health and with Child Safe initiatives.

Post the global Pandemic, the College has resumed and expanded its work in outreach and service projects through Brother Ollies Wheelchairs for Kids; (now the largest single school supporter), Vietnam Immersion through the Dominican Sisters; Edmund Rice Pilbara Immersion and sister school arrangement with St' Luke's College, Karratha; strengthening the College's well-established student Special Ministers programme.

#### 2. Improving our Teaching and Learning Practices:

The forthcoming three to five years will see a further implementation and application of the core parts to Chisholm's developed Vision for Learning. Quality relationships, lifelong learning, contemporary curriculum, aspiring for excellence and a supportive and safe environment are these essential elements.

The Vision for Learning model will see individual focus on these separate elements. The College's Into Adulthood programme serves a vital role around the significance of building true respectful relationships with parents, staff and others on the journey to maturing into responsible young adults. This highly successful Chisholm – tailored programme continues to be refined for greatest impact

#### 3. Improving our Facilities:

Renewal and refurbishment of older teaching and learning facilities is an ongoing priority in addition to the important development of new facilities in two areas of the campus.

In the past two years Chisholm has completely redesigned and refurbished what was a 120 seat Lecture Theatre. Underutilised and limited in its flexibility and purpose, the investment in redesign to create a multilevel contemporary teaching and learning space, is a positive improvement.

On the southern perimeter a new car park adjoining the College Gymnasium has provided much need additional parking. On northern perimeter, the construction and integration of a new two-storey Flexible Learning Centre, will be built to specifically accommodate 9 contemporary Teaching and Learning spaces. These spaces on the ground and first floor will be able to be opened to serve as additional examination areas, as required. The building will be completed in 2024.

Long term future plans continue to be considered around the south western perimeter, where eventual redevelopment will expand the campus footprint and allow for positive redesign and improvement to parking and traffic flow and opportunities to further respond to future need.



#### 4. Improving and broadening our Curriculum Delivery:

As future employment and career paths continue to challenge existing curriculum delivery, its relevance and appropriate 21st Century skills, important consideration is being given to not only the course offerings but also the approaches to delivering programmes.

Chisholm's involvement and successful delivery of the UniReady programme in partnership with Curtin University has seen significant take up by students in Year 12 and with positive outcomes. Upon successful completion of this university enabling programme, students are guaranteed university entry with an equivalent ATAR of 70. After being introduced in recent years, our Certificate IV course largely centred in the area of Business, has now broadened into Education Support, Nursing and other community service areas. Successful completion of Certificate IV also grants students an equivalent ATAR of 70. This is in addition to the existing Certificate II and Certificate III course offerings.



Emerging from the College's Curriculum Review project from the past few years has also been the recent changes to our Languages programme and the development of our own Life Skills programme into the Year 9 and 10 curriculum. This programme has been implemented in 2024 and delivered by a large range of teaching staff.

#### 5. Extending our use of Technology:

Updating and improving our application of Information Technology and its related infrastructure is a constant objective. Integrating and adapting to CEWA's system wide Admin of Schools platform and utilising its SharePoint functionality to better serve our whole community is vital in the next few years. This will be an important transition given our well established autonomous and effective previous structures across the school and community.

Chisholm has utilised its previous internally-constructed Portals to serve as blueprint for the transition to our own College staff SharePoint. Customised to serve the needs of teaching staff and administration for effective communication and daily practices, Chisholm's SharePoint continues to be a vital and effective communication tool alongside the SEQTA LMS and elements of Office 365.

### SPECIFIC PLANS, PROJECTS AND INITIATIVES

Various specific, targeted plans support this overall improvement journey and give life and action to the important priorities within our Catholic School Improvement Plan.

The following documents and outlines provide the elaboration and detail for some of the five ongoing Strategic Priorities mentioned for the College in this period.

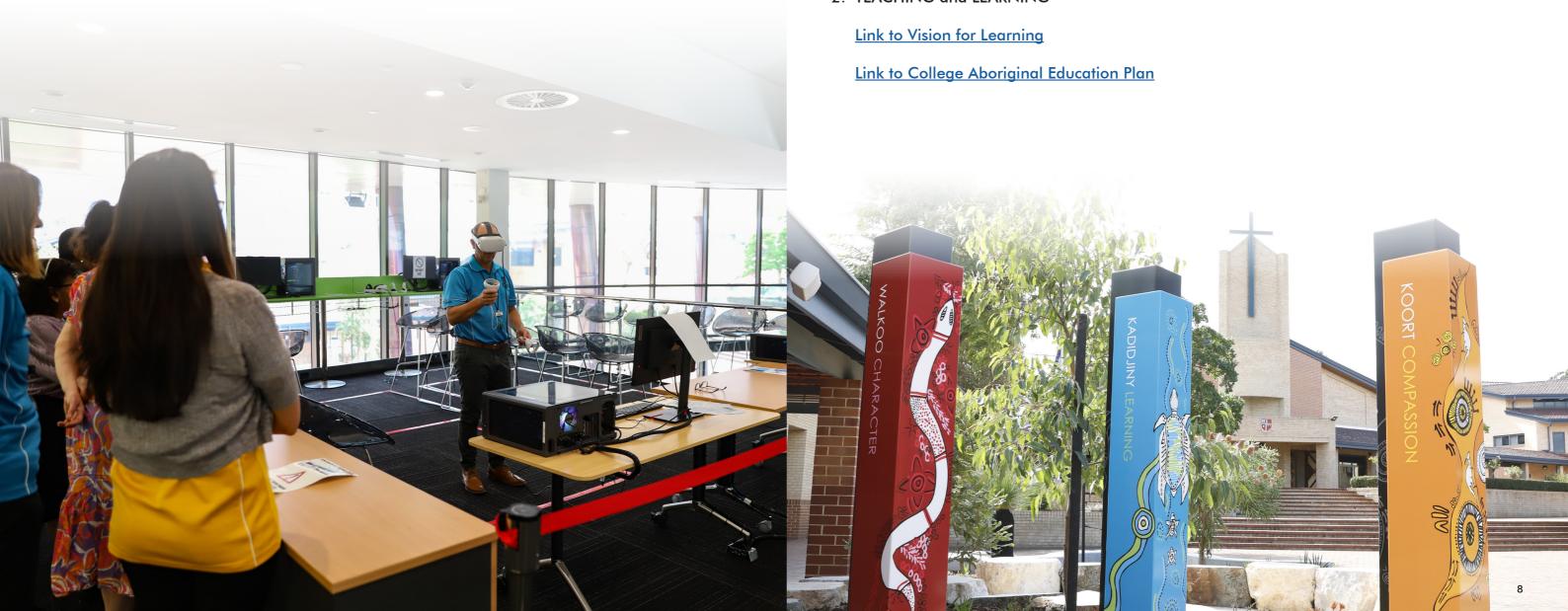
1. PASTORAL, FAITH LIFE and CULTURAL PROGRAMMES

Link to College Evangelisation Plan

Link to Pastoral Care Programme and Keeping Safe Frameworks

Link to Into Adulthood Programme

2. TEACHING and LEARNING



3. CAPITAL DEVELOPMENT OF FACILITIES and MASTER PLAN

Link to Master Plan

Link to Stage 17 Proposed Southern Carpark concept and design

<u>Link to Stage 18 Proposed Northern Development Flexible Learning building</u> (initial concept plan)

4. IMPROVING AND TARGETTING OUR CURRICULUM DELIVERY

<u>Link to Curriculum Plan</u>

INFORMATION AND COMMUNICATION TECHNOLOGY
 Continuing take up and expanding utilisation of our digital platforms and applications to improve our work and outcomes, in SEQTA LMS, in the use of EDVAL and EdVAL Daily, TEAMS for communication, as well as SharePoint utilisation from the system and internally. (Chisholm Online SharePoint below – for Staff)

